



CHENEGA[®]MIOS

Wartime Speed, **Real Capability.**

How Chenega MIOS Companies Execute for the U.S. Air Force

Speed with discipline is no longer optional—it is decisive.



■ The Demand Signal Has Changed

Across AFCEA New Horizons and recent engagements with Department of the Air Force leadership, a consistent message emerged: the Department is operating on a **wartime footing**. Speed, incremental capability delivery, and operational outcomes now take priority over perfection- and compliance-driven timelines. Industry is no longer viewed as a transactional supplier of requirements, but as an **execution partner**—expected to help define operational problems, move quickly, and deliver usable capability under real mission conditions.

Chenega MIOS (Military, Intelligence, and Operations Support) and its companies are aligned to this reality. Across the portfolio, MIOS companies—including **Chenega Systems**, **Chronos Operations**, and **Chenega Agile Real-Time Solutions**—operate with urgency, accept managed risk, and deliver capability ready to function in complex operational environments. Supported by a portfolio of Air Force programs spanning enterprise IT, software modernization, training, cyber, and command-and-control, MIOS companies turn operational problems for Space, C2, and enterprise missions into deployable capability in months, not years—through disciplined speed.

**WARTIME FOOTING | OPERATIONAL
OUTCOMES | EXECUTION PARTNER**

■ From Vendor to Execution Partner: What That Means in Practice

Being an execution partner means sharing ownership of mission outcomes—not simply completing contracted tasks. Chenega MIOS companies engage early, help shape solutions, manage dependencies, and adapt execution as conditions change. Teams operate as extensions of the government mission—aligned to real Air Force timelines, operational constraints, and threat environments rather than idealized test conditions.

This model allows MIOS companies to focus on outcomes over activity, adapt execution as priorities evolve, and sustain readiness through periods of change—while maintaining accountability, security, and compliance expected by Air Force mission owners.

What an Execution Partner Means

- Shared outcome ownership
- Embedded execution teams
- Managed risk transfer

■ Speed Over Perfection: Delivering Capability That Matters Now

Air Force leadership has demonstrated that **software delivery at scale** works—through ecosystems such as Kessel Run and Platform One—when industry moves at mission tempo. Chenega MIOS companies execute within this reality by prioritizing early, usable capability over delayed perfection.

Chenega Systems, **Chronos Operations**, and **Chenega Agile Real-Time Solutions** share a common execution principle: establish an **early operational baseline**, protect mission continuity, and improve iteratively in parallel with live operations. Rather than delaying delivery in pursuit of a fully optimized end state, teams field capability that is ready to operate early—then refine it through automation, disciplined pipelines, and direct feedback from operational users.

By standing up usable capability at the outset of performance, MIOS companies provide commanders and mission owners immediate visibility and control. Enhancements proceed without introducing execution gaps—supporting operational readiness and cyber resilience from day one while enabling adaptation as mission needs evolve.



■ Managing Risk to Move Faster—Not Avoiding It

Execution partners do not eliminate risk; they **manage it deliberately** so the mission can move forward.

Across the MIOS portfolio, teams intentionally absorb and manage execution and integration risk on behalf of Air Force customers. Rather than deferring action until conditions are ideal, MIOS companies assume responsibility for coordination, continuity, and integration—reducing the operational burden on government mission owners.

Chenega Systems shifts transition and coordination risk away from the Air Force, enabling uninterrupted mission execution while systems and processes mature.

- **Chronos Operations** manages uncertainty early in software-centric and cyber environments by addressing dependencies up front and allowing parallel execution where mission impact demands speed.
- **Chenega Agile Real-Time Solutions** deliberately takes on execution and integration risk to accelerate outcomes—managing security, accreditation, sustainment, and change in parallel. This risk ownership preserves mission trust, avoids downtime, and prevents readiness gaps that delayed delivery would otherwise introduce.

RISK OWNERSHIP TO MAINTAIN TEMPO

Government Burden Reduced	MIOS-Owned Execution
Managing transition complexity and startup gaps	Standing up an early operational baseline and stabilizing execution from day one
Coordinating across multiple vendors and stakeholders	Integrating teams, systems, and workflows under a single execution model
Absorbing schedule risk during changing requirements	Executing in parallel and adapting delivery as priorities evolve
Managing security, accreditation, and compliance friction	Running security, RMF, and compliance as part of day-to-day operations
Mitigating operational disruption during modernization	Preserving mission continuity while improvements proceed in parallel

■ Mission-Thread Thinking: Making Integration Work in the Real World

Chenega MIOS companies design and deliver beyond individual systems, treating Air Force mission environments as **integrated operational ecosystems** rather than collections of isolated technologies.

- **Chenega Systems** embeds enterprise-level governance, shared operating processes, and coordinated planning at the outset of performance—ensuring interoperability is built into daily operations rather than deferred to downstream integration.
- **Chronos Operations** applies mission-thread thinking by designing solutions for how they will be used in practice—considering data flow, integration points, and stakeholder interaction from the start, reducing downstream risk and accelerating adoption.
- **Chenega Agile Real-Time Solutions** treats integration and interoperability as core mission requirements. As a prime on enterprise and mission-critical programs, Chenega Agile Real-Time Solutions engineers workflows, security controls, and sustainment processes so interconnected systems function together under real operational conditions—ensuring integrated capability works reliably at operational scale, not just in test settings.

Mission

Data

Platform

Security

Operations

Sustainment

■ Proof of Execution: Why the Air Force Can Trust Rapid Delivery

For Air Force leaders, trust is built through outcomes—not promises.

- **Chenega Systems** demonstrates trust by protecting mission continuity during periods of change—stabilizing operations at contract start and enabling refinements to proceed without disruption, proving that speed and mission assurance are not mutually exclusive.
- **Chronos Operations** engages early, sharing ownership of mission outcomes and delivering operationally relevant cyber and software capabilities at mission tempo. Chronos teams manage risk deliberately and field usable capability quickly—then evolve it through disciplined, operator-informed iteration—enabling mission execution without delay while strengthening resilience and mission assurance under real operational conditions.
- **Chenega Agile Real-Time Solutions** builds trust by moving into execution on day one. Chenega Agile Real-Time Solutions consistently stands up teams, governance, and environments so work begins immediately—delivering capability while managing security, accreditation, sustainment, and change in parallel. Leaders trust Chenega Agile Real-Time Solutions because the mission is never waiting for perfect conditions to move forward.



Operational cyber execution
with speed and discipline



Mission continuity
during change



Day-one execution
under constraint

■ The MIOS Advantage: Execution at Scale

While each MIOS company leads with its own execution expertise, Chenega MIOS provides the **execution backbone** that enables speed at scale. Mature enterprise support across security, contracts, quality, HR, finance, and IT allows delivery teams to focus on mission outcomes—not rebuilding infrastructure for every program.

For Air Force customers, this portfolio alignment reduces uncertainty, reinforces disciplined execution, and enables coordinated access to related capabilities and lessons learned across mission environments—supporting faster alignment to mission needs while sustaining long-term performance.

■ Start with the Problem. Prove It Fast. Scale with Confidence.

The Air Force does not need more studies—it needs execution. Chenega MIOS companies are structured, staffed, and postured to meet the Department where it is today: aligning early on operational problems, delivering usable capability quickly, and scaling what works.

SECURITY | CONTRACTS | QUALITY | HR | FINANCE | IT

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